

03 TARGET-PERFORMANCE COMPARISON

GOALS 2012 _____

EBIT _____

Group: €2.6 billion to €2.7 billion¹.

MAIL division: €1.0 billion to €1.1 billion.

DHL divisions: around €2.0 billion¹.

Corporate Center/Other: around €-0.4 billion.

Consolidated net profit² _____

Continue to improve consolidated net profit before effects from the Postbank transaction, the additional VAT payment and the reversal of restructuring provisions in line with operating business (previous year: consolidated net profit before effects from the measurement of the Postbank instruments €1.46 billion).

Capital expenditure _____ (capex)³

Increase investments from €1.72 billion (2011) to a maximum of €1.8 billion.

Dividend distribution _____

Pay out 40% to 60% of net profit as dividend.

RESULTS 2012 _____ ✓

EBIT _____ ✓

Group: €2.67 billion.

MAIL division: €1.05 billion.

DHL divisions: €2.04 billion.

Corporate Center/Other: €-0.42 billion.

Consolidated net profit² _____ ✓

Consolidated net profit before effects from the measurement of the Postbank transaction, the additional VAT payment and the reversal of restructuring provisions: €1.63 billion.

Capital expenditure _____ (capex)

Invested: €1.70 billion.

Dividend distribution _____ ✓

Proposal: pay out 53.3% of adjusted net profit as dividend.

GOALS 2013 _____

EBIT _____

Group: €2.7 billion to €2.95 billion.

MAIL division: €1.1 billion to €1.2 billion.

DHL divisions: €2.0 billion to €2.15 billion.

Corporate Center/Other: around €-0.4 billion.

Operating cash flow _____

Operating cash flow will recover from the one-time charges in 2012 and benefit from the expected earnings improvement.

Capital expenditure _____ (capex)

Increase investments to a maximum of €1.8 billion.

Dividend distribution _____

Pay out 40% to 60% of net profit as dividend.

¹ Forecast increased over the course of the year.

² After deduction of non-controlling interests.

³ Forecast narrowed over the course of the year.